

A large, circular network diagram composed of numerous small grey dots connected by thin grey lines, forming a complex web. Several dots are highlighted in red and orange, scattered around the perimeter and within the network.

# World Future Skills Index

**Saudi Arabia Spotlight**

**Transforming higher education  
for the skills economy**



# Higher education’s role in future workforce readiness

**Welcome** to the Saudi Arabia Spotlight on the QS World Future Skills Index, where we explore higher education’s critical role in shaping the workforce of tomorrow. This tailored resource empowers you to analyse Saudi Arabia’s future skills supply and demand, benchmark key industry jobs and skills gaps against over 80 countries, and align your higher education system with the skills training required for economic transformation.

**By 2030, an estimated 375 million workers will need to switch occupational categories, requiring tailored reskilling initiatives and modular, lifelong learning opportunities.**

Source: Jobs Lost, Jobs Gained report from McKinsey

## The QS World Future Skills Index in numbers

**190+**  
countries analysed

**4**  
indicators, informed by  
13 sub-indicators

**280m+**  
job postings assessed

**5m+**  
employer skill demands reviewed

**5,000+**  
universities measured

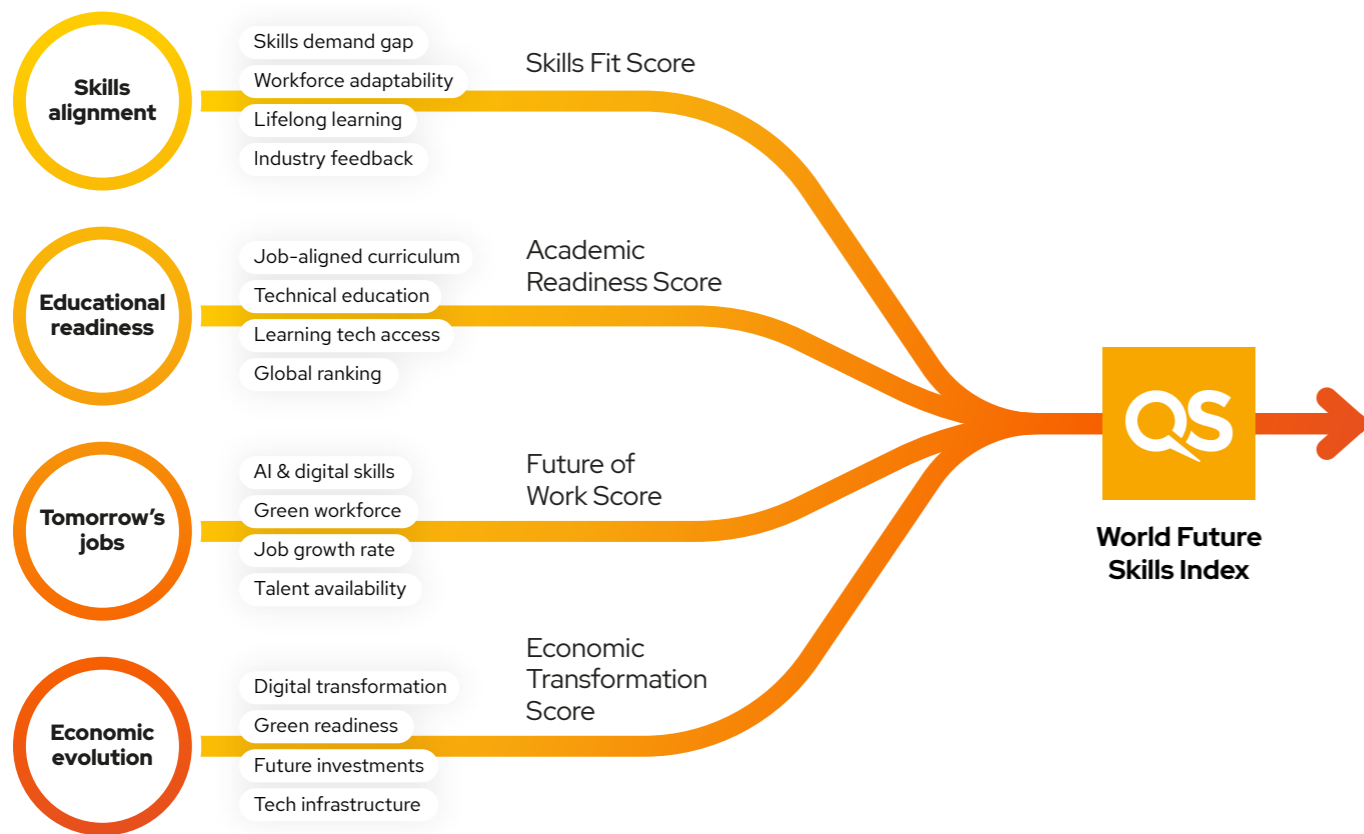
**17.5m+**  
research papers examined

How to use the QS World Future Skills Index



The QS World Future Skills Index is designed to assess how prepared countries are to tackle the shifting demands of the global workforce, particularly in the context of digital transformation, AI, sustainability, and the broader economic changes impacting jobs.

Skills like AI proficiency, digital literacy, and environmental sustainability will form the bedrock of the industries of tomorrow. Countries that fail to adapt risk losing their competitive edge and missing opportunities for economic growth.



The QS World Future Skills Index uses data from over 280 million job postings via QS IMentor, the QS Global Employer Survey, and economic and demographic statistics from the World Bank Group. The Index assesses countries across four key indicators: Skills Fit, Academic Readiness, Future of Work, and Economic Transformation. Each indicator plays a vital role in providing a comprehensive view of a country's preparedness to thrive in an increasingly skills-driven global economy.

QS World Future Skills Index indicators

**Skills Fit**

The Skills Fit indicator measures how well countries are equipping graduates with the skills that employers desire. This is assessed by determining the gap between what employers find important and their level of satisfaction with the skills provided by graduates.

This is done using data from the QS Global Employer Survey, the largest of its kind, and data from the World Bank Group. Since 2021, over 100,000 employers have rated the importance of certain skills and their satisfaction in their graduate hires.

**Future of Work**

The Future of Work indicator evaluates a country's readiness to recruit for the skills needed in the jobs of tomorrow. Specifically, it measures how well the job market is prepared to meet the growing demand for digital, AI, and green skills, all of which are becoming critical as economies transition towards technology-driven and sustainable industries.

**Academic Readiness**

This dimension measures how well a country is prepared for the future of work. We look at the number of universities assessed for the QS World University Rankings by Subject, and how they perform.

We then measure this in tandem with population size – if a country has a large population but few well-ranked institutions, for example, the country will be penalised.

**Economic Transformation**

Economic Transformation uses a weighted formula to assess a country's readiness to support the growth and future of work and skills by examining various key indicators. The Index highlights whether a country has the infrastructure, investment power, and talent available to transition to industries driven by AI, digital transformation, green technologies, and high-skilled work, using data from the World Bank Group, UNESCO Institute for Statistics and the Education Policy Institute.

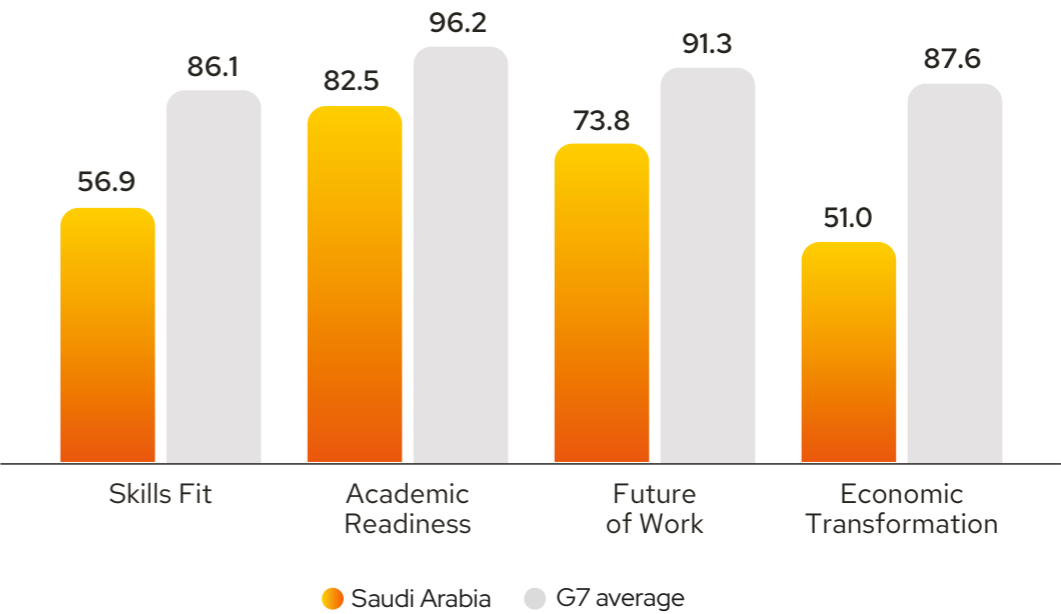
# Saudi Arabia | Performance overview

Saudi Arabia is undergoing a bold transformation, propelled by Saudi Vision 2030 in a nationwide effort to diversify its economy and upskill its population. With an overall score of 66.1, the Kingdom performs strongly on Academic Readiness (82.5), indicating a growing commitment to future-focused education. However, Skills Fit (56.9) and Economic Transformation (51.0) highlight the ongoing need to better connect education with employment opportunities. While workforce participation is expanding, employer demand for AI, Green, and Digital skills is still developing beyond flagship public initiatives.

Closing these gaps will require targeted reforms to align university programmes with labour market needs, foster industry-academia partnerships, and invest in scalable, innovation-led economic pathways. By accelerating the translation of educational strength into applied, inclusive job creation, Saudi Arabia can fully realise its future-oriented ambitions.

Overall score: **66.1/100**

QS World Future Skills Index  
Saudi Arabia performance vs G7 average



**Skills Fit**  
56.9/100

**Skills Fit** measures the alignment between workforce skills and employer needs. It highlights how effectively education systems prepare graduates for key industries, especially in emerging fields like AI, green technology, and digital innovation. Addressing gaps here boosts employability, drives economic transformation, and ensures the workforce remains competitive internationally.

**Academic Readiness**  
82.5/100

**Academic Readiness** reflects the capacity of a country's higher education system to equip students with relevant skills for future jobs. A robust system fosters innovation, aligns curricula with industry demands. This ensures graduates are not only employable but also capable of adapting to a rapidly changing global economy

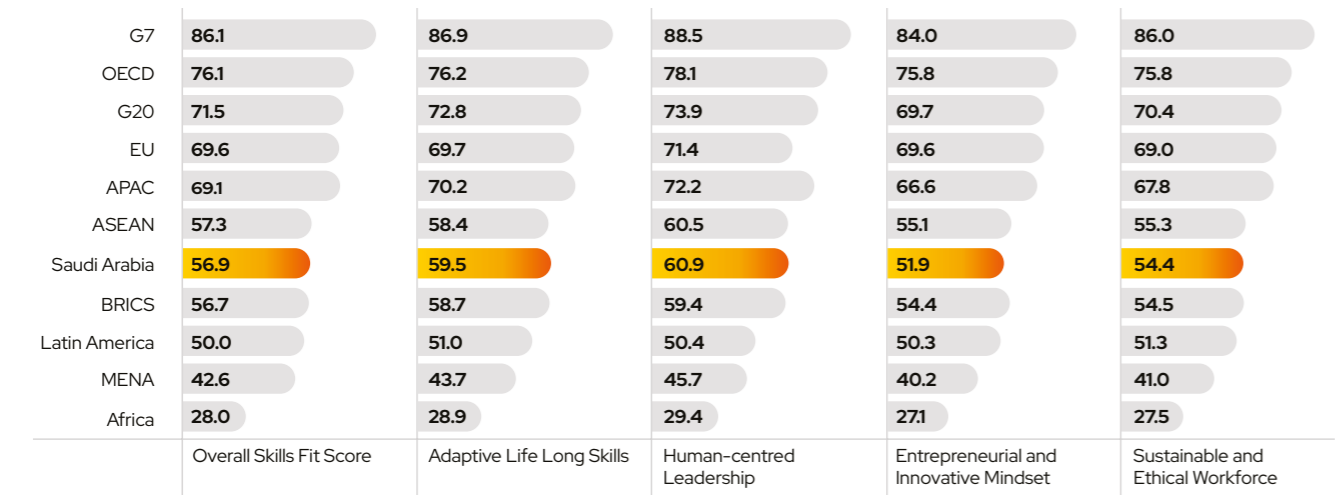
**Future of Work**  
73.8/100

**Future of Work** assesses a country's preparedness for jobs of the future, focusing on adaptability to technological and industrial changes. It reflects innovation, R&D investments, and sustainable practices in education. Higher education plays a vital role in fostering a future-ready workforce equipped with the skills required for evolving global industries.

**Economic Transformation**  
51.0/100

**Economic Transformation** examines the interplay between education, workforce skills, and industrial growth. Higher education underpins this by driving productivity, innovation, and sustainability. Universities that align their programmes with industry needs not only strengthen national competitiveness but also ensure a balance between economic momentum and workforce adaptability.

Skills Fit

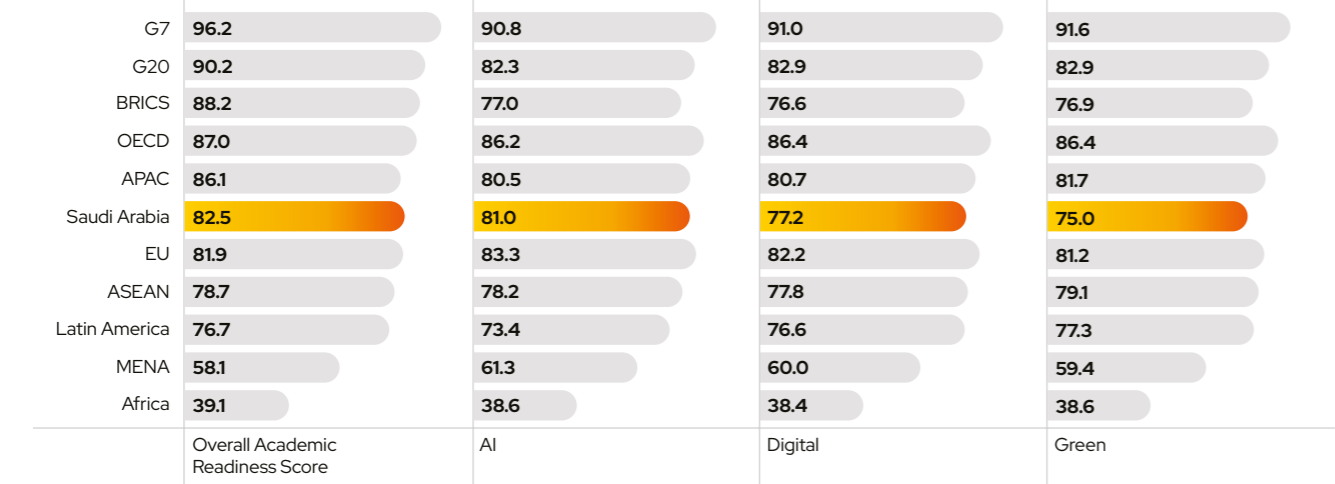


QS Analysis

Saudi Arabia’s Skills Fit score of 56.9 highlights an important opportunity to strengthen alignment between graduate capabilities and evolving workforce needs. Sub-indicators show moderate strength in Human-Centred Leadership (60.9) and Sustainable and Ethical Workforce (54.4), but significant weaknesses in Adaptive Lifelong Skills (59.5) and Entrepreneurial and Innovative Mindset (51.9). This suggests that while foundational leadership and ethical awareness are improving and progress is visible, there is room to place greater emphasis on problem-solving and critical thinking skills that are increasingly vital in a diversified, future-ready economy.

**Note:** The Skills Fit score is derived from over 5 million skills nominations, reflecting insights from more than 100,000 employer responses to the QS Global Employer Survey over the past four years. Employers identified key skills they value and their satisfaction levels. By analysing this data at the country level, and integrating it with the World Bank’s Human Capital Index, the QS Insights and Consulting team developed the final scores. Skills nominated by employers have been grouped based on the findings.

Academic Readiness

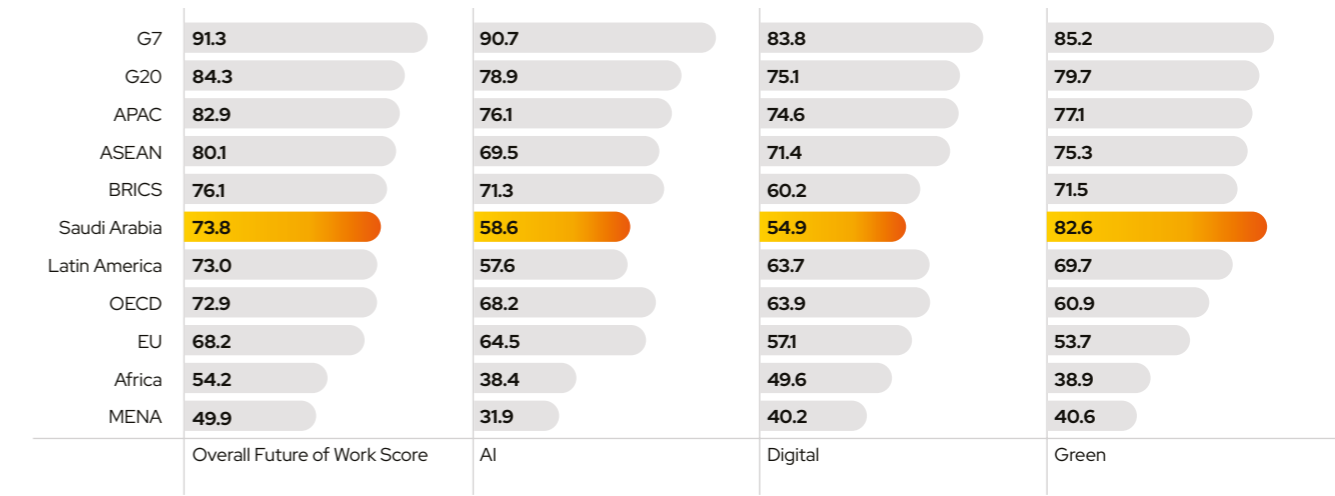


QS Analysis

Scoring 82.5, Saudi Arabia’s Academic Readiness reflects solid progress and focused investment in strategic disciplines aligned with the future economy. With particularly high subject performance in AI (81.0), Digital (77.2), and Green (75.0), both top-ranked and mid-ranked institutions institutions are leading the charge in future-focused education. The Kingdom is quickly becoming a hub for research excellence and international collaboration, with growing visibility in global subject rankings.

**Note:** This chart draws on data from the QS World University Rankings by Subject 2024, analysing over 5,000 universities globally. The Academic Readiness score is calculated using the median subject rankings score for each country, adjusted for performance in key areas such as AI, digital, and green-related disciplines. Population size and the number of universities ranked are used as weighting factors to ensure a balanced assessment of scale and quality. This provides a comprehensive view of how effectively higher education systems are preparing for future workforce demands.

Future of Work

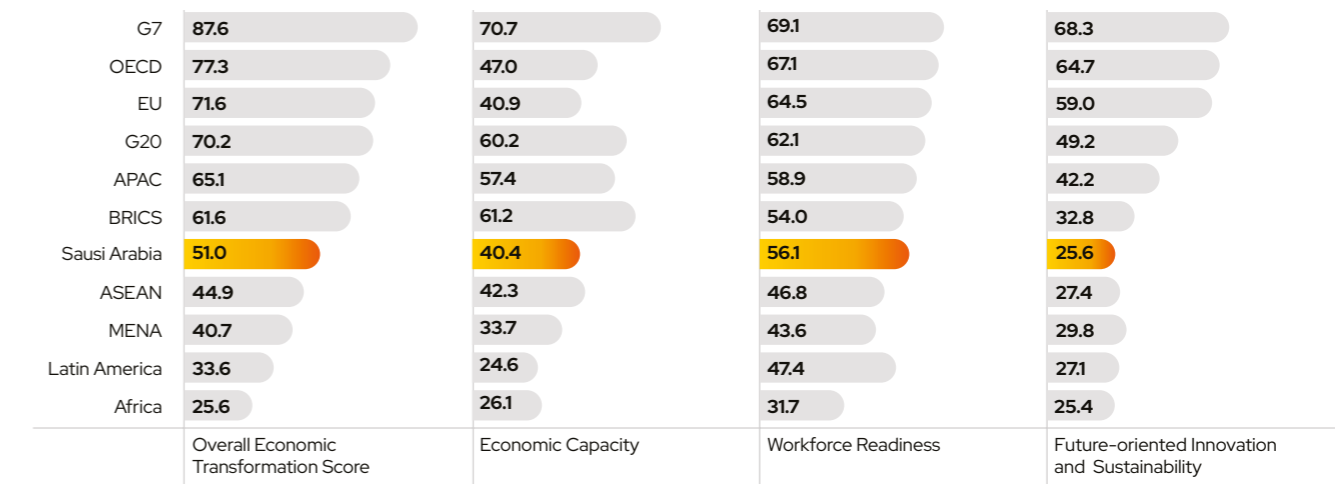


QS Analysis

Saudi Arabia’s Future of Work score stands at 73.8, suggesting moderate employer demand for future-facing skills, but room for significant growth. AI and Digital expertise are increasingly sought after in government-led initiatives like NEOM and smart city programmes. Private sector engagement is gradually expanding, and green skills represent an emerging area of opportunity aligned with national climate ambitions. Strengthening the labour market’s capacity to attract and retain future-ready talent, particularly beyond major public initiatives, will be important for sustaining long-term progress.

**Note:** The Future of Work Score measures the extent to which future-focused skills—such as digital, AI, and green competencies—have permeated global job advertisements compared to traditional skillsets. This score is derived from an analysis of over 280 million job postings worldwide, leveraging the QS proprietary skills taxonomy. Over 9,500 emerging skills were identified and benchmarked against conventional skills, providing a clear indicator of how deeply future-oriented capabilities are being prioritised by employers in the global labour market.

Economic Transformation



QS Analysis

Saudi Arabia’s Economic Transformation reflects a nation in transition. Vision 2030 has catalysed vast investment in infrastructure, tourism, FinTech, and renewable energy, but much of the growth remains state-driven. Economic Capacity (40.4) reveals constraints in private sector dynamism, SME growth, and innovation. Workforce Readiness (56.1) and Future-Oriented Innovation & Sustainability (25.6) scores point to an opportunity to strengthen the alignment between human capital and emerging economic sectors. Despite headline investments, the Kingdom still has considerable room to build a robust, innovation-led private sector that expands beyond government funding.

**Note:** The Economic Transformation indicator is built on three core dimensions: Economic Capacity, Workforce Readiness, and Future-Oriented Innovation and Sustainability. It combines data on GDP growth, labour productivity, employment rates, R&D investment, and infrastructure development. These indicators are weighted and benchmarked globally to assess a country’s ability to adapt to skills-driven industrial change, with a focus on AI, digital, and green industries. The methodology ensures a comprehensive view of how effectively economic fundamentals and future-focused investments align with evolving workforce demands.



**Note:** The scores reflect the final results of the QS World Future Skills Index. Categories are organised alphabetically by economy for clarity and ease of comparison.

Country/Location	Skills Fit	Academic Readiness	Future Of Work	Economic Transformation	Final Score
United States	94.4	98.2	100.0	97.9	97.6
United Kingdom	100.0	100.0	95.6	92.7	97.1
Germany	89.2	99.6	94.7	94.7	94.6
Australia	87.2	98.9	96.5	90.6	93.3
Canada	90.9	97.8	97.4	78.1	91.0
Netherlands	88.6	99.3	90.4	81.2	89.9
Switzerland	80.7	97.1	82.6	96.8	89.3
France	84.8	92.6	91.3	84.3	88.2
Singapore	83.2	91.7	92.2	85.4	88.1
South Korea	84.4	88.4	76.5	100.0	87.3
China	78.5	93.9	87.8	88.5	87.2
Spain	76.4	96.3	93.0	70.8	84.1
Israel	70.6	93.0	73.0	98.9	83.9
Sweden	80.4	95.1	72.2	86.4	83.5
Japan	73.4	87.9	74.7	95.8	83.0
Belgium	72.4	95.9	71.3	91.6	82.8
Ireland	81.8	95.5	86.1	67.7	82.8
Denmark	73.0	96.7	66.1	93.7	82.4
Hong Kong SAR	77.0	98.6	69.5	80.2	81.3
Italy	70.3	97.4	85.2	69.7	80.7
Finland	76.1	93.4	62.6	87.5	79.9
New Zealand	75.6	94.7	80.0	63.5	78.5
Norway		94.3	56.5	83.3	78.0
Poland	68.5	85.3	86.9	68.7	77.3
India	59.1	89.9	99.1	58.3	76.6
Portugal	71.0	92.1	66.9	76.0	76.5
Czech Republic	72.4	77.5	82.6	71.8	76.1
Austria	66.5	90.8	64.3	82.2	75.9
United Arab Emirates	71.6	90.3	77.4	60.4	74.9

Country/Location	Skills Fit	Academic Readiness	Future Of Work	Economic Transformation	Final Score
Greece	62.3	85.9	65.2	72.9	71.6
Brazil	44.1	83.1	78.2	77.0	70.6
Malaysia	64.0	91.2	88.6	35.4	69.8
Thailand	58.1	81.4	80.8	52.0	68.1
Mexico	54.8	80.8	98.2	37.5	67.8
Lithuania	61.4	87.4	52.2	66.6	66.9
Hungary	59.3	84.2	68.6	54.1	66.6
Russia	73.4	84.8	33.8	73.9	66.5
Saudi Arabia	56.9	82.5	73.8	51.0	66.1
Türkiye	62.1	73.3	60.0	64.5	65.0
Colombia	58.3	82.0	89.5	27.0	64.2
Costa Rica		67.5	79.1	45.8	64.1
Argentina	57.8	83.7	84.3	23.9	62.4
Philippines	47.6	66.6	93.8	40.6	62.2
Estonia		70.1	53.0	61.4	61.5
Kazakhstan	67.8	75.5	40.8	59.3	60.9
Egypt	45.4	76.9	75.6	44.7	60.6
Indonesia	60.0	74.0	67.8	39.5	60.3
Lebanon	45.9	86.4	46.9		59.7
Chile	63.1	88.9	70.4	13.5	59.0
Qatar	45.5	79.5	59.1	47.9	58.0
Romania	43.0	72.5	58.2	48.9	55.7
Vietnam	58.1	74.7	57.4	31.2	55.4
Jordan	49.2	78.2	49.5	41.6	54.6
Slovenia		49.1	35.6	79.1	54.6
Bulgaria	37.6	56.0	61.7	57.2	53.1
Peru	51.0	80.1	54.7	26.0	53.0
Latvia	56.4	60.7	46.1	46.8	52.5
South Africa	28.3	89.4	81.7	10.4	52.4

Country/Location	Skills Fit	Academic Readiness	Future Of Work	Economic Transformation	Final Score
Bahrain	47.2	62.7	33.0	55.2	49.6
Ukraine	57.9	71.8	51.3	15.6	49.1
Bangladesh	39.1	65.7	42.6		49.1
Luxembourg		54.8	47.8	43.7	48.7
Kuwait	36.3	69.3	40.0		48.5
Belarus	57.6	40.4	29.5	65.6	48.3
Iceland		31.6	20.0	89.5	47.0
Pakistan	35.7	78.9	63.4	4.1	45.5
Croatia		36.4	35.6	62.5	44.8
Uruguay	40.6	59.5	60.8	17.7	44.7
Brunei Darussalam	29.8	70.9		30.2	43.6
Ecuador	30.6	64.8	41.7	34.3	42.8
Armenia	25.3		45.2	50.0	40.2
Uzbekistan	48.1	57.2	29.5	16.6	37.9
Cyprus	45.2	44.2	37.4	18.7	36.4
Azerbaijan	31.8	50.6	27.8	29.1	34.8
Oman	32.5	42.5	29.5	33.3	34.4
Panama	24.2		50.4	28.1	34.2
Sri Lanka	43.5		42.6	6.2	30.8
Morocco	17.0		53.8	20.8	30.5
Tunisia		29.0	37.4	19.7	28.7
Algeria	21.3		22.6	32.2	25.4
Tajikistan	16.7		26.9	21.8	21.8

\*Where a country lacks an indicator score, this reflects insufficient data available to evaluate overall performance

Saudi Arabia is investing heavily in education and future skills, with strong academic foundations (Academic Readiness: 82.5) and growing employer demand (Future of Work: 73.8). However, Skills Fit (56.9) and Economic Transformation (51.0) scores highlight a disconnect between higher education and the evolving job market. Unlocking Vision 2030's potential will require industry-academia alignment, inclusive workforce policies, and innovation-driven reform.

Our analysis and recommendations:

1

**Align education with labour market demand**  
Bridge the education-to-employment gap by embedding employer input into university curricula, scaling real-world learning, and prioritising soft skills and entrepreneurship. A national framework for work-based education—especially in AI, Digital, and Green sectors—should become a strategic imperative.

2

**Expand workforce participation and reskilling**  
With Skills Fit at 56.9 and labour participation still evolving, higher education institutions should begin by engaging alumni. Policy can complement these efforts by targeting reskilling programmes at the most at-risk workers. Flexible learning pathways and employer incentives will help ensure a more dynamic and inclusive workforce.

3

**Diversify economic engines through innovation**  
To improve Economic Capacity (40.4) and future-readiness, Saudi Arabia must turn research potential into innovation. Universities can drive tech transfer, build SME hubs, and develop applied research. Utilising the strength of higher education to develop private-sector ecosystems will be critical for transitioning from state-driven growth to a knowledge and skills-based economy built for long-term resilience.

QS

Your future workforce and skills partner

Connecting higher education, government policy, employer demands and student needs

Speak to your QS partnership director to gain access to more insight and advice.

**Assess economic risk**  
We can help you analyse skills supply and demand by industry or region to identify skills shortages

Access data on the industries, occupations and skills driving growth to set your labour market strategy

**Address skills gaps**  
Benchmark your skills shortages against peer nations to assess your relative risk

Identify the countries providing the most skills-aligned talent for your high-growth industries to set a talent attraction strategy

**Align higher education with future skills**  
Assess the top performing universities within your country or region to deliver future skills ready graduates  
  
Evaluate performance at the subject level to develop an internal benchmark and skills performance improvement strategy

Establish a future skills strategy for higher education institutions within your country or region, and enhance curricula and learning modes to deliver the skills of tomorrow

1

**Assess economic risks:**  
Analyse supply and demand imbalances to identify skill shortages and develop strategies to safeguard your economy against workforce misalignment.

2

**Address skills gaps:**  
Benchmark job and skill requirements globally to ensure graduates are equipped to meet industry needs and strengthen economic resilience.

3

**Align higher education with future skills:**  
Transform higher education to embed future skills, ensuring graduates contribute to innovation, economic growth, and reduced workforce displacement.



**Read the full QS World Future Skills Index briefing paper**



**QS can help you transform insights into policy and policy into action.**

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